## Master Plan Phasing | February 2021 Update

<table>
<thead>
<tr>
<th>OBJECTIVE</th>
<th>PHASE I</th>
<th>PHASE II</th>
<th>PHASE III</th>
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</thead>
</table>
| **INFRASTRUCTURE** | • Data Center  
• Domestic Water System  
• Façade & Exterior Lighting Restoration  
• Chiller Replacement  
• Fire Alarm System Upgrade | • Building Systems*  
• 40th Street Entrance  
• South Elevators/Stairs  
• Wayfinding* | • Building Systems*  
• Loading Dock**  
• Wayfinding*  
• North Elevators  
• Full Building Fine Cleaning |
| **SHARED AMENITIES** | • Fountains Restoration  
• Staff Support Space (200/200A) | • Bathrooms*  
• Library Shop + Café | • Bathrooms* |
| **RESEARCH** | • Milstein Research Stacks  
• Book Delivery System  
• Rose Main Reading Room Ceiling  
• Bill Blass Catalog Room Ceiling/Lighting  
• Picture Collection Room (100) | • Lenox and Astor Room (216)  
• Scholar Center (219-224)**  
• Seminar Room (217)  
• Stacks Study  
• Collections Storage*** | [COMPLETED]  
[COMPLETED]  
[COMPLETED]  
[COMPLETED] |
| **EDUCATION & EXHIBITIONS** | • Gottesman Hall Ceiling Restoration | • Treasures Exhibit  
• Bartos Gallery  
• Visitor Center*** | • Center for Research & Learning**  
• Rose Gallery Removal** |
| **PROGRAM/EVENT & PUBLIC SPACE** | • Hansmann Room (207)  
• Bartos Back-of-House  
• MML Swing Space | • Swing Space 1 | • Bartos Forum Upgrades**  
• Swing Space 2  
• Celeste Auditorium Upgrades  
• Multi-Purpose Room (84)** |

## STATUS

<table>
<thead>
<tr>
<th>STATUS</th>
<th>COMPLETED</th>
<th>ONGOING</th>
<th>FUTURE</th>
</tr>
</thead>
</table>

* Denotes a split in scope across phases  
** Denotes a change in phasing  
*** Denotes new scope added after November 2017